





Summary

- Municipal Aggregations
- Solar
- EV Charging

July 18, 2023



DR. KEVIN J. KELLY, CEO

Dr. Kelly has 25 years' experience in the energy business. He first served as Director of AES/Constellation NewEnergy New England, a major supplier in the energy world, then as the Vice President and Partner with Power Management Company, a leading national energy consulting company.

Dr. Kelly earned a bachelor's degree in Management from the University of Massachusetts and his master's degree from Harvard University in Energy Policy & Strategy. He holds a Doctorate in Law & Energy Policy.

Dr. Kelly served as a Professor at Assumption College and Northeastern University teaching various business classes including Decision Analytics, Decision Making/Statistics, Quality Management and Entrepreneurship.

Throughout his energy career Dr. Kelly has managed hundreds of commercial, industrial, academic, non-profit, and municipal energy customers.

REFERRALS

Stonehill College



City of N. Tonawanda, NY





Project Service



Quincy College

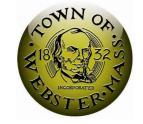
Town of Abington







Town of Webster, MA



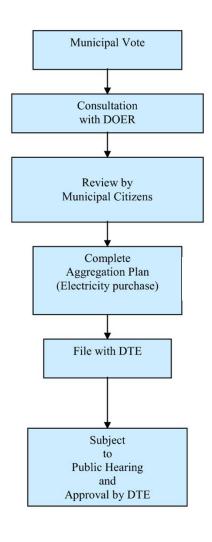




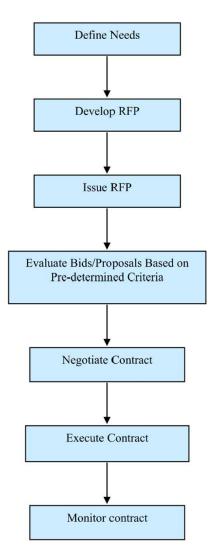
Municipal Aggregation



Municipal Aggregation Process



Electric Supply Selection Process



4

TOWN OF WEBSTER, MA - MUNICIPAL AGGREGATION PROGRAM

Welcome!

Webster PowerUp is a Town electricity aggregation program, which is a type of group electricity buying program, from the Town of Webster for residents and businesses.

The program gives Webster residents and businesses a Town alternative to other electricity supply offers in the marketplace, and to National Grid's Basic Service pricing, without high pressure or fees. The program impacts the supply charge portion of each participant's electricity bill.

Through Webster PowerUp, electricity customers receive consumer protections, long-term, stable pricing, and the potential for savings (though savings cannot be guaranteed).

New electricity accounts in Webster will be eligible for automatic enrollment in accordance with State law and will receive a letter in the mail from the Town prior to enrollment.



Q4 2022 electricity generation disclosure label

Two consumer-friendly options

As a new participant in Webster PowerUp, you will be automatically enrolled in **PowerUp Standard**. If you would like to receive all (100%) of your electricity from clean, renewable sources like the sun and the wind, you have the option to choose **PowerUp Green**.



To choose PowerUp Green, opt up online or call customer support with Webster's program consultants at (774) 413-5334.

Learn more about program options & pricing

buys electricity for you

An electricity supplier

selected by Webster

National Grid continues to deliver your electricity



Example National Grid Bill

Webster PowerUp is integrated into your existing National Grid electricity bill.

View an example National Grid bill to see:

Where Crimson Power appears on the bill
 How to use your bill to figure out in which program option you are enrolled



Savings cannot be guaranteed

Please note that, while Webster PowerUp offers the potential for savings when compared with National Grid's Basic Service pri there is no guarantee of savings. This is because National Grid's prices change every 6 months for residential and small busin customers and every 3 months for large business customers and future National Grid prices are unknown.

Protect your National Grid account number

National Grid will never knock on your door or call you to talk about your electricity bill. Only provide your National Grid account number if you are ready to change your electricity supplier.



Participate

All new electricity accounts in Webster will be automatically enrolled in Webster PowerUp Standard on a periodic basis and after receiving a notification letter from the Town. You may also choose to enroll online or with a phone call. Learn more.

Compare the cost

Use the online calculator to compare the Webster PowerUp price with the most recent 12-month average of National Grid's Basic Service prices. You can also use the calculator to see the greenhouse gas emissions avoided by opting up to the PowerUp Green option.



TOWN OF WEBSTER

TOWN ELECTRICITY AGGREGATION PROGRAM NOTIFICATION LETTER

November 1, 2022

Dear Webster Electricity Service Customer,

This letter contains information about your National Grid electricity bill. Webster has a Town electricity aggregation program, Webster PowerUp. The program is a form of group electricity purchasing. Webster PowerUp will change your electricity supplier and the price that is used to calculate the Supply Services portion of your National Grid electricity bill.

If you received this letter and you do nothing, you will be automatically enrolled in Webster PowerUp.

To avoid automatic enrollment, your opt-out request must be postmarked by December 5, 2022.

If you do not opt out, you will be enrolled in PowerUp Standard at a price of 9.509 ¢/kWh.

- If you participate: You will remain a National Grid customer. Your electricity bill will continue to come from National Grid, and you will continue to call National Grid if your power goes out. However, Dynegy will be listed as your electricity supplier, and National Grid will use the Webster PowerUp price to calculate the Supply Services portion of your bill. National Grid's delivery charges will be unaffected.
- · If you do not participate: National Grid will continue to calculate the Supply Services portion of your electricity bill using their Basic Service price.

Program Benefits

Choice - Webster PowerUp gives you two new electricity choices: 1) PowerUp Standard is the default program offering and meets minimum state renewable energy requirements; 2) PowerUp Green is a program option that provides 100% of your electricity from renewable sources for a small premium. You will be automatically enrolled in PowerUp Standard, but you may choose PowerUp Green. (Please see the back for details.)

Potential savings - Webster PowerUp offers a long-term price with the potential for savings compared to National Grid's Basic Service prices. However, because National Grid's Basic Service prices change every 6 months for residential and commercial customers and every 3 months for industrial customers and their future prices are not known, savings compared with National Grid cannot be guaranteed.

Price stability - Your electricity supply price will not change before your November 2023 meter read. Long-term price stability makes the program different from National Grid's Basic Service and from many commercial electricity supply offers in the marketplace.

If you are on a budget plan or are eligible for a low-income rate or fuel assistance, you will continue to receive those benefits as a participant in Webster PowerUp.

Webster **PowerUp**

Your New Electricity Supply Price 9.509 ¢/kWh

This price will be fixed until your November 2023 meter read. Compare to National Grid's prices on the back. >

Customer Support

1-774-413-5334

WebsterPowerUp.com webster@MassPowerChoice.com

Don't Want to Participate?

Participation is not required. There is no penalty or fee to opt out of the program, and you may opt out at any time.

If you choose not to participate, you will remain on National Grid's Basic Service pricing.

To opt out, do one of the following at any time. To avoid automatic enrollment, submit or postmark your opt-out request no later than December 5, 2022:

- Opt out online at crimsonpwr/ Webster
- Call customer support at 1-774-413-5334

Program Options & Pricing

in you do nothing, you	will be automatically enrolled in POWERUP STANDARD:	9.509 ¢/kWh* for residential, commercial, and industrial account
Renewable energy content	nt Meets Massachusetts minimum renewable energy requirements (20% MA Class I RECs in 2022).	
Rate term	Enrollment - November 2023 meter read.	
Exit terms	Leave any time. No exit charge.	

commercial, and industrial accounts To choose POWERUP GREEN, call customer support at 1-844-379-2171.

Renewable energy content 100% renewable electricity from the New England region (MA Class I RECs). Enrollment - November 2023 meter read. Rate term Exit terms Leave any time. No exit charge.

NOTE: National Grid's p	by you will remain on NATIONAL GRID'S BASIC SERVICE: rices are not long-term prices. Prices are for National Grid's term only, and future prices are not known.	33.891 ¢/kWh residential 32.287 ¢/kWh commercial 27.387 ¢/kWh industrial
Renewable energy content	Meets Massachusetts minimum renewable energy requirements (20% MA Class 1 RECs in 2022).	
Rate term	November 1, 2022 - April 30, 2023, for residential and commercial accounts. November 1, 2022 - January 31 2023, for industrial accounts. National Grid's fixed Basic Service prices change every 6 months for residential and commercial accounts and every 3 months for industrial accounts. (For the most current prices, visit https://www.nationalgridus.com/MA-Home/Rates/Supply-Costs and select "Basic Service Rates.")	
Exit terms	Leave any time. No exit charge. However, industrial customers only (rates Service option may receive a billing adjustment, which may be either a cre	

* The PowerUp Standard price and the PowerUp Green price both include a \$0.001/kWh administrative fee. Program prices could increase as a result of a change in law that results in a direct, material increase in costs during the term of the electricity supply agreement.

Frequently Asked Questions

Are savings guaranteed? No. National Grid's prices change every 6 months for residential and commercial accounts and every 3 months for industrial accounts, and future prices are not known. National Grid's prices will next change on May 1, 2023, for residential and commercial accounts, and on February 1, 2023, for industrial accounts.

I have signed my own contract with an electricity supplier. Will I be automatically enrolled? You may have signed your contract after this mailing list was created. If that is the case, you must opt out if you wish to retain your current contract. If you do not opt out, your account will be enrolled in Webster PowerUp, and that may trigger early termination fees from your electricity supplier.

I have a tax-exempt account. How can I retain my account's tax-exempt status? Taxes will be billed as part of the program's power supply charge. Customers are responsible for identifying and requesting an exemption from the collection of any tax by providing appropriate tax-exemption documentation to Dynegy. Visit CrimsonPwr/Webster.com for information on where to submit your documentation.

For more information, please visit CrimsonPwr/Webster.com. If you have any additional questions, please do not hesitate to contact customer support at 1-774-836-0798 Our Town consultants will be happy to help you.



Aggregator's Role

The aggregator's primary role is to act as a catalyst or agent, introducing interested customers to a suitable supplier. The aggregator determines the service constituents want to acquire, solicits bids, and chooses a supplier. Once formed the aggregation and its participants enter a service agreement with the chosen supplier. At this point, the aggregator's role is monitoring and overseeing the contract. The supply service and distribution service used by members of an aggregation are subject to the same laws, regulations and tariffs as the service used by other retail customers. Similarly, the Competitive Supplier serving the aggregation is automatically subject to all regulations established under the Act, including licensing, consumer information, air emission standards and renewable portfolio standards.



Consequences of Aggregating	For participants, possible consequences include savings in electricity bills relative to the standard offer as well as any other benefits expected through the aggregation, such as a greater range of pricing options and higher levels of renewable energy. For the municipal these consequences include broader availability of energy savings, improvements in the leconomy, greater control of energy efficiency funds and possible increase in administraticosts.	
Policy Objectives	• Universal access. A municipal aggregation plan must provide for universal access by giving all consumers within its boundaries the opportunity to participate, whether they are currently on Standard Offer, Default Service or the supply service of a Competitive Supplier. (Pursuant to the Act, service will be available to qualifying low-income customers at a discounted distribution service rate).	
	• Reliability . Consider the supplier's ability to fulfill its obligations without exposing supply recipients to unanticipated costs. Obtaining financial and contractual guarantees from the selected supplier to cover financial risks, including costs of replacement electricity if it fails to deliver or perform, provides some protection to the aggregator from these unexpected costs.	
	• <i>Equitable treatment</i> . The municipal load aggregation must ensure equitable treatment of all classes of participating consumers (residential, commercial and industrial) by requiring the supplier to provide service to customers with comparable load characteristics at comparable prices, terms and conditions.	
Structure, Operations, and Funding	The organizational structure and funding reflects the specific characteristics of the community, or communities, and their particular load aggregation. Identify the official(s) responsible for contract administration, program evaluation, and ongoing program administration and monitoring. Also, disclose the funding level and source for program implementation. Include descriptions of the various contractors, the authorizations needed for the contracts, and the approval processes governing those agreements.	



Staffing and Budget Resources	From the perspective of the municipality, it is important to estimate the cost of implementing the program in terms of staff time and external consultants necessary to design and operate a load aggregation plan. Compare these costs to the estimate of annual benefits per participant, as well as to the municipality's overall operating budget. This comparison helps determine whether the potential benefits of load aggregation to constituents are sufficient to justify allocating municipal staff and budget resources to this initiative.	
	Include estimates of staff and financial resources, for the start-up stage, consumer outreach and information, analyses, RFP preparation, RFP evaluation, contract negotiation, town and DTE hearings and constituent inquiries. Also include program operational expenses, resources for contract administration, and performance evaluation. These activities entail monitoring the effectiveness of supplier interaction with participants through periodic surveys, compliance with contract terms, supplier relationships with the Local Distribution Company, regulatory monitoring and ongoing market analysis.	
	"Forming an aggregated group can be a fairly complex process. An aggregator performs a variety of roles, many of which require a high degree of technical and legal expertise. Few organizations or small companies have staff with a thorough understanding [of] load profiling, power procurement and pricing issues. For these reasons, most governmental and nonprofit aggregators hire a consultant or agent to perform these essential functions." ¹⁴	
Pricing Information	The Act requires that constituents be clearly advised of all charges associated with participation in the aggregation, including not only prices for electricity, but also any penalties for leaving the aggregation after the initial 180-day opt-out period. ¹⁵	
	• <i>Rate setting and special charges</i> . Detail the methods used for establishing the price for energy and/or energy-related services and describe any other charges to participating consumers, including any penalty fees for early termination. Generally, the procurement process establishes the price per kilowatt-hour. The price for requested additional services could be addressed in the contract. If the prices charged to participating consumers vary according to load or service characteristics, justification for those price differences explains that the program is treating all participants equitably.	

 ¹⁴ Caroline Sahley, *Electric Consumer Aggregation Options*, page 21.
 ¹⁵ M.G.L Chapter 164: Section 134 (a) "Once enrolled in the aggregated entity, any ratepayer choosing to opt-out within 180 days shall do so without penalty and shall be entitled to receive standard offer service as if he was originally enrolled therein."



10 🔇 📎

	If the initial feasibility study is positive, the next step is selection of an electricity supplier. In general, this involves collecting any additional data not previously collected, developing an RFP, and attracting qualified market suppliers to submit proposals. The steps below are illustrated on the flowchart (Figure 5) on the following page.
Define Needs	Define and describe the supply services and energy-related or ancillary services desired. These typically include the full range of services necessary to ensure reliable supply, effective administration, coordination with transmission and distribution intermediaries, and responsive customer assistance (see "Desired Services", page 12). Energy-related or ancillary services include activities related to energy efficiency and management, power quality and reliability enhancement, electrical infrastructure, techniques for customer management of supply and price risks, and transaction services.
Develop RFP	 The content and design of the RFP varies based on the specific services and service features solicited. In general, the procurement document includes several components: a description of the load aggregation (potential size of the aggregated load, and the number of customers and/or accounts) the services and features desired by the participants the qualification criteria required in order to have a bid considered the criteria used to select the supplier the essential provisions of the standard contract between the chosen supplier and participating constituents term of service
Selection Process	 The selection process generally includes the following: The issue date for the proposal Scheduling of a pre-bid conference Submittal of questions Release of proposal addenda Response deadline The conditions deemed negotiable and non-negotiable The evaluation process and criteria The interview process for finalists The contract product outcomes Proposal content requirements



Solar Process



Consideration	Define the difference between solar net-metering and behind-the-meter solar.
Locations	Identify the potential project sites, this can include rooftops, canopies, ground mount.
Develop RFP	CRiMSON Power will create a bid document (typically 100 pages), outlining the terms of the solicitation, timeline, and locations.
Publish	Submit the solicitation document to the Central Register for review/publication.
Walkthrough	CRiMSON will lead a walkthrough of interested bidders to each potential site.
Bid Opening	Formal bid collection and opening.
Q&A	CRIMSON will work with the Town to address questions from prospective bidders.
Review	CRiMSON will work with the Town to review and score the bids.
Choice	The Town, with CRiMSON's assistance will determine whether it makes sense to move forward with one of the bid proposals.
PPA	CRiMSON will assist the Town in negotiating a Power Purchase Agreement with the chosen EPC.
Process	CRiMSON will work with the chosen Engineering Procurement Company (EPC), through the process to assure a successful buildout to system commissioning.

EV Charging





DC Superchargers!





EV Charger Process

Locations	Identify the potential project sites.
Walkthrough	Blue Planet's engineer will review each site and engineer a plan.
Incentives	Blue Planet will apply for all avaiable incetives.
Procurement	Blue Planet will procure the Autel machines, materials and install the units.
Management	Blue Planet's EV network will serve the machines.
Cost Units	\$0.00
Cost Install	\$0.00
Cost Network	\$18/month/port
Maintance	Blue Planet will offer a maintenance/monitoring plan.





THANK YOU!